



Developing NQSA: Mission, Purpose, Priorities

Planning a National Nursing Quality and Safety Alliance

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Background

- Environmental milieu
 - Health care quality and safety gaps
 - New Administration's support of transparency and accountability agendas
 - Economic downturn and rapidly rising health care costs
 - Promise of health care reform
- Legacy of missed opportunities evidenced by recent examples:
 - Hospital standing orders
 - 'Stand for Quality'



What's at Stake?

- Indifference by lawmakers and regulators in soliciting nursing's advice, expertise, and contribution
- Oversight among key stakeholders in engaging nurses in national directions
- Overwhelming forces generated by organized medicine and the hospital lobbies
- Invisibility of nursing in policy setting
- Diversity and fragmentation among the professional nursing organizations
- Isolation from payment policy
- Single nurse at the table "syndrome"



The Quality Enterprise's Building Blocks

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- National quality improvement goals and priorities
- Standard and consensually developed performance measures that enable evaluation of progress against goals and priorities
- Public reporting of health care performance to motivate improvements, hold providers accountable, and drive consumer and purchaser selection
- Translational evidence-based practice to stimulate rapid improvement
- Value-based purchasing programs that align payment with performance and incentivize stakeholders to achieve higher levels of value



Proposed Mission

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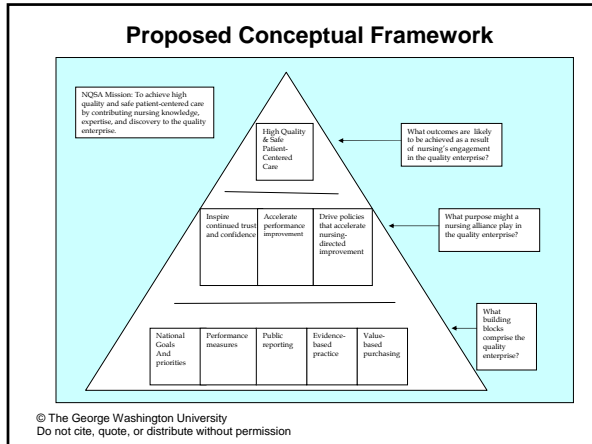
NQSA's mission is to "achieve high quality and safe patient-centered care by contributing nursing knowledge, expertise, and discovery to the quality enterprise."




Proposed Purpose

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- Inspire continued trust and confidence among the public in the nursing profession
- Leverage the single largest health care workforce in accelerating performance improvement and the national policies that underpin quality
- Drive policies that accelerate nursing-directed improvements in quality and safety






Proposed Priorities

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Purpose 1: Inspire continued trust and confidence among the public in the nursing profession

- articulate nurses' contributions to national quality improvement goals and priorities
- establish an agenda for measure development that address these goals and priorities
- collaborate with measure developers to review, test, and finalize performance measures
- advocate and support the endorsement by a national consensus standards setting organization
- disseminate and communicate nursing's contribution to quality to consumer, purchaser, and policymaker audiences

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Proposed Priorities, cont.

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Purpose 2: Accelerate Performance Improvement

- leverage existing nursing research and support the translation of scientific findings into bedside practice
- identify and disseminate nursing-led best practice guidelines to achieve improvements in care
- launch and/or collaborate on national quality improvement campaigns
- accelerate the improvement of nursing care quality through the translation of nursing-led evidence-based practice at the point of care

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Proposed Priorities, cont.

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- Purpose 3: Drive Policies that Accelerate Nursing-directed Improvement**
- respond to policymakers' requests for data, information, and exemplars
 - identify and proactively advocate for a strategic policy roadmap for nursing quality
 - serve as a resource to federal departments on accountability and transparency policy directions
 - advocate for the adoption of specific policies that support evidence-based, nursing-led practice
 - formulate evidence, position papers, and consensus statements related to transparency and accountability agendas
 - identify nursing experts and build capacity to serve in leadership roles
 - write and deliver testimony, public comments, and policy white papers on related issues

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Examples of Work Activities

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Proposed Purpose	Proposed Priorities	Work Activities/Examples
1. Inquire continued trust and confidence among the public in the nursing profession	<ul style="list-style-type: none"> a. articulate nurses' contributions to national quality improvement goals and priorities b. establish an agenda for measure development by identifying nursing-specific measure development priorities that address these goals and priorities c. collaborate with measure developers to review, test, and finalize performance measures d. advocate and support the endorsement by a national consensus standards setting organization, such as NQF, of nursing-sensitive measure e. disseminate and communicate nursing's contribution to quality to consumer, purchaser, and policymaker audiences through such vehicles as nursing care quality performance reports, public information campaigns, and policy white papers 	<ul style="list-style-type: none"> 1) translate Priority Partnerships' Goals/Priorities for nursing <ul style="list-style-type: none"> • NPP Priority: Safety • NPP Goal: All hospitals will reduce preventable and premature hospital-level mortality rates to best-in-class. • Nursing-specific Goal: By 20XX, nurse-led evidence-based models, which have effectively reduced failure to rescue rates (e.g., death among surgical inpatients with serious, preventable complications) should be widely adopted among 3% of the nation's hospitals. A target of 3% reduction of FTR by 20XX has been established for this purpose. 2) inventory existing measures and compare to the nursing-specific goals would be undertaken—a gap analysis would reveal measure development opportunities 3) existing nursing quality databases (e.g., NDNQI, CalNOC, VANOD) would assume responsibility for measure development, testing, maintenance

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Next Steps

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- Proposed mission, purpose, priorities should be viewed as a possible course of action rather than a formal set of recommendations
- Conveners are tasked with contemplating these directions and refining, revising, and recrafting their collective path
- In its consideration, the group should consider the sufficiency of this course

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Key Questions

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- **What general reactions does the group have to the proposed mission and purpose statements and priorities?**
- **What specific suggestions might be made to strengthen these proposed statements and directions?**
- **What revisions are necessary to obtain support from the group in moving forward?**

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